

# Primary School Business Manager (SBM) Persona

Mindy Chowdhury

## Overview



Mindy is a key leader in looking after the school's financial health and operational excellence.

Her role encompasses strategic planning, financial oversight, compliance, and being a trusted advisor to the headteacher and governing body. Mindy also picks up HR responsibilities for the admin team.

**School Setting:** A local authority-maintained primary school with 200+ pupils, including high proportions of pupil premium students.

## Key aspects

Category	Information
<b>Personal traits:</b>	<ul style="list-style-type: none"> <li>Analytical</li> <li>Attention to detail</li> <li>Experienced in diverse fields</li> <li>A problem-solver</li> </ul>
<b>Current priorities</b>	<ul style="list-style-type: none"> <li>Maintaining a balanced budget while addressing increasing costs.</li> <li>Raising attendance and academic achievement.</li> <li>Preparing for potentially joining a trust and long-term financial sustainability.</li> </ul>
<b>Goals</b>	<ul style="list-style-type: none"> <li>Support school improvement through streamlined processes and innovative ways of working.</li> <li>Save school time and money by upgrading operations and reducing waste.</li> <li>Build a resilient and compliant admin framework that supports educational excellence.</li> </ul>

<b>Technology challenges</b>	<ul style="list-style-type: none"> <li>• Currently using SIMS with interest in transitioning to cloud-based MIS like Arbor. Is looking to benefit from better reporting and track absences better.</li> <li>• Manual data reporting processes and inconsistent data are slowing Mindy and the team down.</li> <li>• Uses MIS system and spreadsheets to cover HR responsibilities.</li> </ul>
<b>Skills</b>	<p><b>Technical</b></p> <ul style="list-style-type: none"> <li>• Advanced knowledge of financial management, budget planning, and procurement.</li> <li>• Proficient in MIS platforms.</li> <li>• Knowledge of compliance standards in health, safety, and safeguarding.</li> </ul> <p><b>Leadership and management</b></p> <ul style="list-style-type: none"> <li>• Effective decision-making, balancing diverse stakeholder needs.</li> <li>• Ability to lead and inspire teams while managing change effectively.</li> </ul> <p><b>Communication and procurement</b></p> <ul style="list-style-type: none"> <li>• Strong verbal and written communication for clear and concise reporting.</li> <li>• Skilled in negotiation to secure favourable contracts and partnerships.</li> </ul> <p><b>Problem-solving</b></p> <ul style="list-style-type: none"> <li>• Proactive in addressing challenges, from budget constraints to unexpected daily school crises.</li> </ul>

## Demographics

- **Age range:** 30 - 40 years old
- **Gender:** Female
- **Hobbies and interests:** Running and getting outdoors with her dogs.

## Career Background

- **Education background:** Mindy attended university and has a marine biology degree. Previously, Mindy worked at Sea Life Aquarium as a marine biologist, then transitioned to administrative roles in schools.
- **Peer to Peer:** Likes to connect with peers in person and loves events.

## Challenger framework type

- **Value intellectual challenge:** Mindy appreciates insightful conversations and enjoys learning new things.
- **Data-driven:** She values evidence and data-backed arguments.
- **Views:** Mindy has the mentality that all cloud-based MIS platforms have the same functionality and capability within the platforms' UI as old systems. Unaware that it has more than just cloud-based capabilities.

## Decision-making and buying influences

- **Decision-making authority:** Mindy is influential in the decision-making group, especially regarding the budgeting for school-level purchases. She manages the procurement process for the school.
- **Mindy's influencers:** Senior leadership team, the Headteacher and feedback from admin and teaching staff.

## Communication Preferences

- **Preferred Channels:** Email, events and word of mouth.
- **Valued Content:**
  - Solution comparison documents
  - Testimonials

## Key Insights:

- Mindy values ease of use and systems that can deliver high efficiency in everyday tasks.

- Modern tools that address specific needs, such as HR functionality and improved reporting, are highly desirable.
- Expresses the need for advanced data analytics
- Arbor's focus on solving operational pain points is seen as a key differentiator, but expectations must be managed to ensure realistic outcomes.

### Note

This persona is based on qualitative research from SBM interview. It is also built from interview research from The Key Group and Arbor sales team knowledge.